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**References:**

(a) John M. Eger, “New Emphasis on Design Thinking”  
<<http://www.huffingtonpost.com/john-m-eger/design-thinking-on-the-co_b_3813464.html>>  
  
(b) Utsumi, T., “The Global Knowledge Center Network (GKCN) with The Global University System (GUS)” (June 25, 2013)  
<<http://tinyurl.com/o5l22ll>>

**Dear John:**  
(1) Many thanks for your very interesting essay (Reference (a) above).

**Dear E-Colleagues:**Pls enjoy reading it.

**Dear E-Colleagues around the NYC area:**  
(2) John will make his talk at our Columbia University seminar on “Knowledge, Technology and Social System” in the evening of December 11th (Wednesday).  His talk will about;

**Globalization 3.0: The Evolution of the Creative Economy**Technology has quietly connected the world, and according to author Thomas Friedman, ushered in a “Flat World” in which every nation, every community, everyone is now able to compete with every other. In the wake of outsourcing and off shoring, the developed world--particularly America--is facing the challenges of competing in a very new economy in which creativity and innovation are the benchmarks of success, indeed survival. But what is creativity? What makes someone creative? And importantly, what do our schools and communities need to do to prepare for this basic shift to a truly global knowledge-based economy and society? This new and uncertain age call out for global solutions. The call for closing the “digital divide”, and the urgent need for global education has become crucial.

The details of this event will be announced later, but pls reserve the date.  
  
(3) As mentioned in the Reference (b) above, our GKCN project is to foster globally collaborative creativity.  
  
Best, Tak

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